



Year in Review

2016-17

Mission:

AEMS shall facilitate continuous improvement of the diverse components of Emergency Medical Services for the Central Arizona Region, through an inclusive, collaborative, patient-focused, and comprehensive approach, to meet the changing

Celebrating 42 Years of EMS Collaboration and Cooperation

1975-2017

ABOUT AEMS

Arizona Emergency Medical Systems, Inc. (AEMS), a 501(c)(3) non-profit, is a community-based volunteer organization dedicated to enhancing emergency medical services (EMS) and trauma care for the Central Arizona Region (which includes Maricopa, Gila, and Pinal counties).

Since 1975, AEMS has facilitated the collaboration of physicians, nurses, EMTs, paramedics, and hospital administrators to ensure that emergency medical care is delivered in a coordinated manner, and moreover, that it is meeting the needs of the public.

SUPPORTING SERVICES

Management As a non-profit organization, AEMS is managed by an active and involved Board of Governors and Executive Committee. The Executive Director is the only paid staff person who works in conjunction with the Board and Executive Committee to manage, coordinate, and implement the overall operations of the organization. To ensure organizational accountability, the AEMS Board of Governors, Executive Committee, and Executive Director regularly meet and communicate.

During 2016-17, six Board meetings were held. In October 2016, Gail Bradley, MD, was elected as the new Chair of the AEMS Board of Governors. In December 2016, AEMS hosted its Annual Meeting with the Board of Governors to review the accomplishments of the previous year and to discuss and develop organizational goals. During 2016-17, six Executive Committee meetings were held.

Financial Accountability The AEMS Board of Governors is charged with ensuring that the financial resources of AEMS are properly and efficiently safeguarded, maintained, and used. The Board is also responsible for adopting management practices that foster and support the long-term sustainability of the organization. To uphold the organization's financial health and integrity, a contracted accountant conducts a monthly review and reconciliation of AEMS' finances. Additionally, an annual Financial Review is conducted by Eckelberg and Wienshienk, an independent accounting firm.

Volunteer Hours Through planning, coordinating, implementing, and participating in various AEMS activities, volunteers contributed a conservatively estimated **2808 hours** during 2016-17. **THANK YOU!**

Estimated hours donated per committee:

- Board = 532
- Functional Group = 609
- Executive Committee = 320
- RED Book = 120
- Categorization = 120
- Transfer of Care = 120
- Conference Planning = 730
- Education/Training Presenters = 257

Board Passages

*People come into your life for a reason, a season or a lifetime.
Anonymous*

During 2016-17, AEMS experienced several changes to the Board of Governors.

Robert Londeree, MD, long time AEMS Board Chair, relinquished his seat due to his retirement from serving as an emergency physician for over 30 years. Since 1986, Dr. Londeree has been involved with AEMS where he has served in several leadership capacities including Chair of AEMS and Chair of the Categorization Committee. Dr. Londeree's numerous contributions to AEMS include assisting with the development of Primary Stroke Centers for the Central Region, developing triage guidelines and standing orders for the AEMS RED Book, support of the rural members of the Central Region, and steady guidance of the organization. AEMS and the Central Region remains indebted to Dr. Londeree for his involvement and leadership.

Gail Bradley, MD was elected the new Chair of AEMS. Dr. Bradley is board certified in emergency medicine and EMS. She is a graduate of the University of Arizona (BS/MD) and she completed her residency (Chief Resident) at Maricopa Medical Center. She works as an emergency department physician at Banner Thunderbird Medical Center where she also serves as EMS Medical Director. Dr. Bradley is the sitting administrative medical director for the Peoria, Goodyear, and Sun City Fire Departments and she has ably served on the AEMS board and numerous local, state, and regional EMS committees. While Dr. Bradley's first year as AEMS Chair has been a learning experience, she has met all challenges with resilience. Because of her commitment and passion for EMS and trauma care, Dr. Bradley has been successful in moving AEMS mission forward during this time of growth and change.

We appreciated the service and support of those members who departed their Board positions this year including:

- **Larry Contreras**
- **Rebecca Haro**
- **Julie Nunley, RN**
- **Mary White, RN**

We welcomed the involvement and support of new Board members including:

- **Dan Didier** - *Representative of the Administration, Non-Trauma Center Hospital*
- **Chris Barden** - *Representative Recommended by a State-wide Fire District Association*
- **Barb Bovee, RN** - *Representative, Acting as a Prehospital Care Manager for their Hospital Employer, Representing a Trauma Center Hospital*
- **Andrew Johnston** - *Representative from an EMCT Training Program*
- **Joel Navarro** - *Representative from Public Employer of Emergency Medical Care Technicians EMCTs, from Political Subdivision of Population Greater than 500,000*
- **Ryan Southworth, DO** - *Representative Serving as an Emergency Physician, Non-Trauma Center Hospital*

We congratulated the following members who were re-elected to their Board positions including:

- **Janet Backers, RN** - *Representative of the Administration of Hospitals, Non-Trauma Center Hospital*
- **Franco Castro-Marin, MD** - *Representative Serving as an Emergency Physician, Trauma Center Hospital*
- **Garth Gemar, MD** - *Vice Chair*
- **Joe Gibson** - *Representative Recommended by a State Ambulance Association*

2016-17 AEMS BOARD OF GOVERNORS

Janet Backers, RN

*Representative of the Administrations of Hospitals,
Non-Trauma Center Hospital*

Peggy Baker

**AEMS Executive Director*

Marcia Barry, RN

**Secretary, AEMS Board of Governors*

Gail Bradley, MD

**Chair, AEMS Board of Governors*

Dan Bramble

EMCT-Paramedic, Serving Their Employers in a Predominately Non-Administrative Capacity

Franco Castro-Marin, MD

Emergency Physician, Trauma Center Hospital

Tom Cole

Representative from a Public Employer of Emergency Medical Care Technicians (EMCTs), from Distinct Political Subdivision with a Population of Between 50,000 - 500,000)

Larry Contreras

Representative from Public Employers of EMT's (population greater than 500,000)

Paul Dabrowski, MD

*Representative Recommended by
a Professional Association of Trauma Surgeons*

John Gallagher, MD

*Physician Recommended by a Professional Association of Emergency physicians
Chair, Patient Management Functional Group

Garth Gemar, MD

**Vice Chair, AEMS Board of Governors*

Joe Gibson

Representative Recommended by an Arizona Ambulance Association

Toni Gross, MD

Physician, Active in the Practice of Emergency Medicine and/or Pre-hospital Administrative Direction – Administrative Medical Director for Pre-hospital

Rebecca Haro

Representative Recommended by an Arizona Association of Fire Districts

Ryan Herold, RN

Representative from a Public Employer of Emergency Medical Care Technicians (EMCTs), from Distinct Political Subdivision with a Population of Between 50,000 and 500,000

**Executive Committee Member*

Andrew Johnston

Representative from an EMCT Training Program

Robert Londeree, MD

**Past Chair, AEMS Board of Governors*

Terry Mason, RN

Citizen of the AEMS Region

Kathleen Moore, RN

Representative of the Administrations of Hospitals, Trauma Center Hospital

Mike Naehrbass

EMCT, Serving Their Employers in a Predominately Non-Administrative Capacity

Mark Nichols

Representative from a Rural EMS Provider Agency

Julie Nunley, RN, MBA

Representative of the Administration of Non-Trauma Center Hospital

Sandy Nygaard

**Chair, Planning & Outreach Functional Group*

Ginny Orcutt, RN

*Representative, Active in Emergency Medical Services,
Recommended by a Professional Association of Emergency Nurses*

Ronalee Quarles

Representative from a Political Subdivision with a Population of Less than 50,000 people

Roy Ryals

**Treasurer, AEMS Board of Governors*

Tracey Schlosser, RN

Nurse, Acting as a Prehospital Care Manager for Their Hospital Employer, Representing a Non-Trauma center Hospital

Mary White, RN

Nurse, Acting as a Prehospital Care Manager for Their Hospital Employer, Representing a Trauma Center Hospital

Laurie Wood, RN

Nurse, Acting as a Prehospital Care Manager for their Hospital Employer, Representing a Non-Trauma Center Hospital

FINANCIAL OVERVIEW

Statement of Financial Position – June 30, 2017

ASSETS		LIABILITIES AND NET ASSETS	
Current Assets		Current Liabilities	
Cash and Cash Equivalents	\$223,469	Accrued Expenses	\$13,163
Receivables	56,680	Deferred Income	7,700
Prepaid Expenses	3,107	Total Current Liabilities	20,863
Total Current Assets	283,256		
Equipment and software, at cost	\$9,188	Commitments	
Less: Accumulated Depreciation & Amortization	(5,368) 3,820		
TOTAL ASSETS	\$287,076	Net Assets	
		Unrestricted Net Assets	266,213
		Total Net Assets	266,213
		TOTAL LIABILITIES & NET ASSETS 287,076	

Statement of Activities – June 30, 2017

UNRESTRICTED NET ASSETS		TEMPORARILY RESTRICTED ASSETS	
SUPPORT		Contracts	
Membership and Non-Cash Contributions	\$49,995	Net Assets Released from Restrictions	(115,500)
Total Support	49,995	Increase in Temporarily Restricted Net Assets	-0-
REVENUE		TOTAL INCREASE IN NET ASSETS 30,848	
Registration and Vendor Fees	46,900	NET ASSETS, Beginning of Year 235,365	
Interest Income	1,624	NET ASSETS, End of Year 266,213	
Total Revenue	48,524		
Total Support and Revenue	98,519		
NET ASSETS RELEASED FROM RESTRICTIONS			
Total Unrestricted Support, Revenue and Reclassifications	115,500		
Total Unrestricted Support, Revenue and Reclassifications	214,019		
EXPENSES			
PROGRAM SERVICES			
Education, Prevention, and Training	96,546		
Planning	35,047		
Community Outreach and Resources	15,327		
Advocacy	10,217		
Total Program Services	157,137		
SUPPORTING SERVICES			
Management and General	26,034		
Total Expenses	183,171		
Increase in Unrestricted Net Assets	30,848		

PROGRAM AREAS OF FOCUS

Education, Prevention, and Training Education, training, prevention, and awareness activities are a cornerstone function of AEMS. During 2016-17, AEMS coordinated the 17th Annual EMS Odyssey Conference. Additionally, AEMS coordinated six Functional Group meetings which averaged approximately 40 participants. The Functional Group meetings promoted education through presentations of Topical Focus (discussion of current issues), Agency/Hospital and Program Profiles (Central Arizona Region information sharing), and Lunch N Learn (knowledge based learning).

Planning, Community Outreach & Resources and Advocacy Planning is an intrinsic part of AEMS' mission. It is a necessary tool to implement all of AEMS' activities from the Functional Group process to the Board level. Through collaboration and cooperation with the Central Arizona Region EMS and trauma care professionals, community outreach and resource coordination are a natural focus and outcome of AEMS' activities. Advocacy is crucial to the AEMS' mission as well as for its service to the State of Arizona. AEMS is charged with working together and advocating for the best practices of EMS and trauma care for the Central Arizona Region and statewide.

EDUCATION • PREVENTION • TRAINING

2016-17 Functional Group Presentations

Topical Focus

- Pediatric Emergency Prepared Care and Supporting Data
Tomi St. Mars, MSN, RN, CEN, FAEN
Arizona Department of Health Services
- Community Paramedicine Consortium West
Gail Bradley, MD

Central Arizona Region Agency/Hospital Profiles

- Pima Medical Institute
- Superstition Fire and Medical District
- Dignity Health Arizona General Hospital - Mesa Campus
- Eloy Fire District
- Banner Desert Medical Center – Level 1 Trauma Center

Lunch N Learn

- Stop the Bleed Campaign
Jeffrey Salamone, MD
Banner Desert Medical Center
- Acupuncture and Asian Medicine for Stress and Post Traumatic Stress
Catherine Niemace, JD, LAC
Phoenix Institute of Herbal Medicine and Acupuncture
- Opioids – A Law Enforcement Perspective
Shannon Scheel
Maricopa County Sheriff's Office.

EDUCATION • PREVENTION • TRAINING



2017 EMS Odyssey Conference

Pre-Conference The 17th Annual EMS Odyssey conference began with a Pre-Conference held on May 31, 2017 at the Desert Willow Conference Center in Phoenix. This Pre-Conference was divided into two training components. The morning session provided a hands-on training in pediatric triage. The afternoon session was a train-the-trainers on the Stop the Bleed campaign.

Mark Cicero, MD, FAAP, is an assistant professor of Pediatric Emergency Medicine (PEM) at the Yale School of Medicine where he directs their Pediatric Disaster Preparedness program. Dr. Cicero was the facilitator of the pediatric triage simulation that used live patients and manikins. Dr. Cicero guided participants through a multiple casualty incident at a school where they learned practical skills application in triaging pediatric patients.

Tracy Brooks, RN, BSN, CEN was the facilitator of the Stop the Bleed train-the-trainers' session. Tracy, and her team of volunteers, taught the participants the principals of teaching a course, management of various student behaviors, and techniques for giving a lecture, skills for teaching, and critiquing student's performance. Upon completion of this session, participants were certified to train citizens in their community on how to control bleeding of patients in emergency situations.

EMS Odyssey Main Event AEMS successfully implemented the 17th Annual EMS Odyssey Conference held June 1-2, 2017 at the Desert Willow Conference Center in Phoenix. Some of the main conference presentation topics included: trauma recovery; evaluation and treatment of sepsis in a prehospital environment; hips and head bleeds in geriatric patient falls; children with autism spectrum disorder; humor in medicine; resiliency for the first responder; preventing falls related injuries; overview of DUI investigation with interactive simulation; LVADS; OB trauma; challenges of rural health provider; child fatality review; community paramedicine consortium – West Valley; seven deadly causes of chest pain; and pediatric special considerations.

A special thank you to all our wonderful presenters for their time, expertise, and experience shared: Robin Blitz, MD; Gail Bradley, MD; Lynn Browne-Wagner, RN, MSN; Paul Campbell; Franco Castro-Marin, MD, FACEP, FAEMS; Kimberly Choppi, MSN, RN, CPEN, TCRN; Shannon Dunn, BSN, RN, CEN; Tania Glenn, PsyD, LCSW, CCTP; Teresa Greenwood, RN, CFRN, CEN; Paul Honeywell, CEP, NRP; Paul Luizzi; Alicia Mangram, MD, FACS; Jon McGreevy, MD, MSPH, FAAP; Alexander Toledo, DO, Pharm.D, FAAEM, FAAP; Joseph Winchell, DO, FACEP; and Allen C. Wolfe, Jr., MSN, CNS, APRN.

As the result of the generous financial assistance and contributions made to the AEMS Scholarship Fund, the registration fees were waived for 15 participants of the 2017 EMS Odyssey. Thanks to assistance from the Arizona Department of Health Services, Bureau of Women's and Children's Health, ten scholarships were awarded to rural providers and three scholarships were awarded to nurses. Contributors also helped us underwrite the Pediatric Disaster Response and Emergency Preparedness Pre-Conference for 30 participants.

The 18th Annual EMS Odyssey Conference will be held May 10-11, 2018 at the Desert Willow Conference Center in Phoenix.

PLANNING • COMMUNITY OUTREACH & RESOURCES • ADVOCACY

Board Assessment and Orientation A significant task accomplished during November 2016 was a Board assessment conducted with the participation of all current members of the AEMS Board of Governors. Assessments are a governance tool used by nonprofit boards to enhance member engagement, performance, and planning. Assessments provide the Board with an opportunity to reflect on how well they are meeting their individual roles, responsibilities, and governance issues.

Twenty-three assessments were received. The overall feedback ascertained from these assessments was positive. The *majority (*20 or more positive responses) of the assessments affirmed the following organizational strong points:

- AEMS reflects a diverse array of community experience and expertise which helps the Board make more thoughtful and informed decisions.
- Members are provided accurate, understandable, and timely financial information about the organization, including current financial reports and the annual budget.
- Members are provided sufficient notification about meetings and communication about the organization's programs and activities.
- Members put the interests of the organization above all else in making decisions.
- Members understand and consider the AEMS mission statement when establishing organizational plans, guidelines, and priorities.
- AEMS meetings provide members with opportunities for constructive and respectful debate of issues.
- Members agree that AEMS Board is results oriented and evaluates the performance of major programs and services.
- Members have a constructive partnership with the chief executive that is built on trust, candor, respect and honest communication.
- Members experience has been both positive and productive.

The assessments did identify many areas for improvement. While improving the function of the Board is ongoing, over the course of this past year, the Executive Committee and/or Board have discussed and addressed many of the areas of concern through the member orientation and during various meetings.

The suggested areas for improvement included:

- Reducing repetitive and redundant information shared during Board and Functional Group meetings.
- Streamlining agendas for all meetings.
- Utilizing social media methods to communicate with Board members.
- Ensuring that members who may change positions within their parent organizations and no longer represent the Board position they were elected for should voluntarily step down to accommodate a representative specific to the position.
- Encouraging greater participation by Board members in AEMS activities.
- Engaging rural members and identifying what the organization can do to support their needs.
- Providing a better understanding of the role of the organization, its function as a non-profit, and AEMS involvement with the State.
- Encouraging members to be more involved with organizational fundraising.

During December 2016, an orientation was conducted with all members of the AEMS Board of Governors. The purpose of this orientation was to provide a review of the AEMS organization and the role and expectations of Board members, Officers/Executive Committee, and Executive Director. As part of the orientation, Board members reviewed:

- AEMS history, mission, and vision.
- The purpose of a non-profit organization.
- Organizational structure, including the role, expectations, and responsibilities of the Board and Executive Director.
- Financial accountability, checks and balances used, the budgeting process, and insurance secured.
- The State contract and AEMS responsibilities fulfilled and services provided.

PLANNING • COMMUNITY OUTREACH & RESOURCES • ADVOCACY

RED Book (Regional EMS Directory) The RED Book continues to serve as valuable resource tool for field EMS and trauma personnel. As a “living document,” the RED Book requires frequent updates and changes. The RED Book Committee, which is composed of the Valley Medical Directors group and other members, meets regularly to discuss current evidence based science and re-evaluate current protocols for practicality, effectiveness, and scientific recommendations.

During 2016-17, changes were made to hypoglycemia, special considerations, and wording clarification concerning ketamine dosing for adults and pediatrics. The committee is moving towards evidence based protocols with a goal toward consensus to fit the needs of the AEMS Region. This year the committee has seen an increase in participation from several EMS Medical Directors which have contributed to more lively and educational discussions. Special thanks to Alyson Welch, Chair of RED Book Committee, Gail Bradley, MD, the Valley Medical Directors group, and all other committee members for their contributions in revising and maintaining this significant resource document.

Categorization During 2016-17, the Categorization Committee was impacted by several changes and challenges this past year.

1. Robert Londeree, MD resigned as Chair. Garth Gemar, MD agreed to serve as Interim Chair until the new Chair was elected in November 2017.
2. The focus of the Committee has been the rewrite of the entirety of Chapter 7 in the RedBook. This chapter puts forth guidelines for a given State-licensed Emergency Receiving Facility of any type to be a suitable ambulance receiving facility. This draft was channeled through the Functional Group for review and approval. It was then given final approval by the AEMS Board of Governors in October 2017.
3. Despite some underlying support for relaxing requirements on Satellite Emergency Centers, and even declining to categorize them at all going forward, the final decision was to hold them to almost all requirements recommended for hospital affixed emergency departments. Should Satellites meet the high bar already set for the three that have already been categorized, then they could successfully categorize as well.
4. Future issues for the Committee include continual monitoring of advancements in stroke recognition, triage, and the interplay of primary, interventional and comprehensive stroke centers and mobile stroke units. The Committee will continue to track hospital closures, specialization, and behavioral health destinations that may alter ambulance transport patterns.

Regional Emergency Medical Services Coordinating System Central Regional EMS Council for the Arizona Department of Health Services (ADHS) On behalf of the State of Arizona, AEMS serves as the Regional Emergency Medical Services Coordinating System for the Central Arizona Region. AEMS continues to have a productive and successful partnership with ADHS and maintains representation on and active involvement with numerous state committees and initiatives concerned with EMS, trauma, disaster preparedness, stroke, pediatric, community paramedicine, and other pertinent issues.

PLANNING • COMMUNITY OUTREACH & RESOURCES • ADVOCACY

The Southeast Sector Diversion Oversight Committee (SESDOC) The SESDOC met a total of four times during 2016-17. Diversion episode numbers and durations, off-load times, episodes of simultaneous diversion and behavioral health hold data remained relatively constant relative to the previous four or five years, with seasonal variations. Behavioral health hold patient numbers were noted to be holding stable for the most part, but the good news was that the average times patients were being held gradually decreased. This was attributed to greater emphasis on behavioral health in the EMS system, new protocols that allowed for patients to bypass EDs and go directly to behavioral health facilities in certain cities, and new inpatient facilities being built.

Despite moderate success in these areas, the SESDOC suffered a loss of momentum in 2017. Co-Chair Chief Mary Cameli resigned when she was named new Fire Chief at Mesa Fire and Medical Department. Traditional data sources allowing tabulation of off-load times were being kept in-house at transport agencies and not being released for public consumption. The AZ-PIERS database could not be queried for our purposes because of data confidentiality concerns. Because of the difficulty obtaining data, and overall satisfaction with the current state of the Sector, it was felt by a majority of the Committee that the issues analyzed by the SESDOC had for the most part reached a steady state, and there was nothing else that could be accomplished in the near term. In April 2017, the SESDOC voted to go on hiatus until October 2017.

The AEMS Executive Committee took note of this act and other communications from stakeholders and placed the SESDOC on indefinite hiatus. The services of the SESDOC may be reactivated if the diversion activity may become problematic in the Sector. To this point, no stakeholders have lobbied to have the SESDOC resume meetings, so the Committee remains on hiatus.

RECOGNITION

In the arena of human life, the honors and rewards fall to those who show their good qualities in action.
Aristotle

Recognition has always been a big part of AEMS. It is a tradition of our EMS Odyssey Conference that we designate time to recognize the EMS and trauma care professionals serving the Central Arizona Region. During AEMS Board of Governors' Annual Meeting, we present Service Awards to honor individuals and agencies/hospitals that have significantly contributed to the advancement of the AEMS organization.

The Aces of Hearts Awards honors EMS and trauma professionals who go that "extra mile" while on duty. This was our 16th year in offering an EMS recognition program and we are always excited to acknowledge the work of so many fine recipients.

Service Awards This year one individual was recognized for his outstanding contributions to the AEMS organization. This special Service Award was presented during the AEMS Board of Governors meeting in October 2016.

For his countless contributions to AEMS and the Central Region EMS system, congratulations and a special thank you to:

Robert Londeree, MD

RECOGNITION

Aces of Hearts In recognition of outstanding EMS, trauma, and other healthcare professionals serving the Central Arizona Region, the Aces of Hearts Awards were presented during the EMS Odyssey Conference on June 2, 2017.

Erin Baas-Pace

Banner Goldfield Medical Center

Derek Boehm

Air Methods – Native Air 5

Jill Briden-Brown

Peoria Fire-Medical Department

Doug Crunk

Arizona Department of Health Services

Luke Fendley

Queen Valley Fire District

Clayton Hall

AMR

Chris Hinson

Tempe St. Luke's Hospital

Sara Latham

Banner University Medical Center

Susan Nicolas

Arizona Department of Health Services

Beth Ranney

Banner Ironwood Medical Center

Ken Simkins

Superstition Fire and Medical District

Mary White

HonorHealth Scottsdale Osborn Medical Center

Joseph Winchell

*Banner Desert Medical Center
Cardon Children's Medical Center*

Tina Yohe

Goodyear Fire Department

**THANK YOU FOR YOUR OUTSTANDING EMS SERVICE
FOR THE CENTRAL ARIZONA REGION**



SUPPORT

2017 MEMBERSHIP CAMPAIGN AEMS depends on organization (agency/hospital) membership dues as a primary source of revenue for its continued operation. Membership dues contribute to over half of AEMS' administrative and program budgets. AEMS was just shy of achieving its 2017 membership goal of \$65,000, reaching only **\$49,995**. Thanks to all those who assisted with securing the financial support of their agency/hospital - AEMS appreciates your help in our attempts to reach our goal. Special thanks to all the hospitals and agencies listed below - your continued support is appreciated. We are also grateful for all the individuals whom contributed to this year's campaign.

Member Organizations

Abrazo Maryvale Campus	HonorHealth Deer Valley Medical Center
Abrazo Peoria Emergency Center	HonorHealth North Mountain Medical Center
American Medical Response (AMR)	HonorHealth Scottsdale Osborn Medical Center
Arizona Academy of Emergency Services	Honor Health Scottsdale Shea Medical Center
Banner Baywood Medical Center	HonorHealth Scottsdale Thompson Peak Medical Center
Banner Casa Grande Medical Center	HonorHealth Sonoran Emergency Center
Banner Desert Medical Center	Life Line Ambulance
Banner Casa Grande Medical Center	Maricopa Ambulance
Banner Estrella Medical Center	Mayo Clinic Hospital
Banner Goldfield Medical Center	Mesa Fire and Medical Department
Banner Ironwood Medical Center	MIHS - Maricopa Medical Center
Banner Thunderbird Medical Center	Native Air / Air Methods
Banner University Medical Center	North County Fire & Medical District
Chandler Fire, Health, and Medical Department	Payson Fire Department
Daisy Mountain Fire District	Phoenix Children's Hospital
Eloy Fire District	St. Joseph's Hospital & Medical Center
Gila River EMS	St. Luke's Medical Center – Phoenix
Gila River Fire Department	Scottsdale Fire Department
Gilbert Fire & Rescue Department	Sun City Fire and Medical Department
Gisela Valley Fire Department	Superstition Fire & Medical District
Goodyear Fire Department	Surprise Fire-Medical Department
	Tempe Fire Medical Rescue Department
	Tempe St. Luke's Hospital
	Tonto Basin Fire District

Individual Contributors

Marcia Barry, RN	Gail Bradley, MD	Garth Gemar, MD
Joe Gibson	Terence Mason, RN	Sandy Nygaard
Roy Ryals	Jeffrey Salamone, MD	Barbara Schaffer, RN

Special thanks to all our volunteers, supporters, and friends.

SUPPORT

Additional Resource Support AEMS is an organization with limited funding. During 2016-17, we received an estimated **\$7,000.00 of in-kind donations**. AEMS is grateful to all those agencies and hospitals that have provided in-kind and other resource support.

In-Kind Donations

- Board meeting and Functional Group meeting space and lunches - St. Luke's Medical Center
- Executive Committee meeting space - Banner Desert Medical Center
- EMS Odyssey CE coordination - Air Evac
- Computer staff support for EMS Odyssey conference - AMR
- Computer equipment rental for EMS Odyssey conference - various agencies and hospitals
- Gift baskets and other prize donations for the EMS Odyssey conference - various agencies, hospitals, and individuals

2017 EMS Odyssey Sponsors

Air Evac Services

Maricopa Ambulance

American Medical Response

Medtronic

Dignity Health

Native Air and Life Net – A Division of Air Methods

IASIS Healthcare

Phoenix Children's Hospital

2017 EMS Odyssey Exhibitors

Abrazo Community Health Network

Enerspect Medical Solutions, LLC

Phoenix Institute of Herbal Medicine and Acupuncture

Abrazo West Campus

ESO Solutions

Stryker

Arizona Academy of Emergency Services

Glendale Police Department

The Tactical Medic

Arizona Emergency Nurses Association

Grand Canyon University

Teleflex Medical

BoundTree Medical

HonorHealth

University of New Mexico

Columbia Southern University

Integro Health Systems

Zoll

AFTERWORD

The past year has been another very successful one for AEMS. During 2016-17, AEMS promoted and coordinated numerous opportunities for education, information and networking exchanges, resource sharing, and engagement on issues concerning Central Region EMS.

We continue to appreciate and be thankful for the ongoing participation and support that we receive from our EMS, Fire-Based, and hospital based partners. AEMS members have maintained an active voice for Central Region EMS through our AEMS activities and representation on State committees and in their meetings. We look forward to 2017-2018 and the opportunities that will be presented to us. We look forward to another active and productive year for AEMS, our member agencies, and partners.

Gail Bradley, MD

Chair